

BEFORE
THE PUBLIC SERVICE COMMISSION OF
SOUTH CAROLINA
DOCKET NO. 2018-319-E

In re: Application of Duke Energy
Carolinas, LLC for Adjustments in
Electric Rate Schedules and Tariffs and
Request for an Accounting Order

DIRECT TESTIMONY OF
EZRA D. HAUSMAN, PH.D.
FOR SIERRA CLUB
-PUBLIC VERSION-

1 **I. PROFESSIONAL QUALIFICATIONS AND PURPOSE OF TESTIMONY**

2 **Q. Please state your name, occupation, and business address.**

3 A. My name is Ezra D. Hausman, Ph.D. I am an independent consultant doing business as
4 Ezra Hausman Consulting, operating from offices at 77 Kaposia Street, Auburndale,
5 Massachusetts 02466.

6 **Q. Are you providing any exhibits with your testimony?**

7 A. Yes. I am sponsoring the following exhibits:

Exhibit No.	Marked Confidential by DEC	Description
1	No	Resume of Ezra D. Hausman, Ph.D.
2	No	Response to Sierra Club Data Request 1-3
3	No	Response to Sierra Club Data Request 1-5
4	No	Response to Sierra Club Data Request 1-7
5	No	Response to Sierra Club Data Request 1-9
6	Yes	Response to Sierra Club Data Request 2-1
7	Yes	Response to Sierra Club Data Request 1-16
8	Yes	Response to Sierra Club Data Request 1-2(a), attachment 1
9	Yes	Response to Sierra Club Data Request 1-2(a), attachment 3
10	Yes	Response to Sierra Club Data Request 1-2(b)
11	Yes	Response to Sierra Club Data Request 1-2(a), attachment 2
12	Yes	Response to Sierra Club Data Request 1-2(a), attachment 4
13	Yes	Response to Sierra Club Data Request 1-13

8

1 **Q. What is your educational and professional background?**

2 A. I hold a BA in Psychology from Wesleyan University, an MS in Environmental
3 Engineering from Tufts University, an SM in Applied Physics from Harvard University,
4 and a Ph.D. in Atmospheric Chemistry from Harvard University. I have been involved in
5 analysis of both regulated and restructured electricity markets for over 20 years.

6 I have worked as an independent consultant and expert based on my expertise and
7 experience in energy economics and environmental science since 2014. From 2005 until
8 early 2014, I was employed at Synapse Energy Economics, Inc., a research and
9 consulting company located in Cambridge, Massachusetts, where I served most recently
10 as Vice President and Chief Operating Officer. At Synapse, and continuing as an
11 independent consultant, I have provided expert consulting services in areas including:
12 state and regional energy, capacity, and transmission planning, including both utility
13 resource planning and long-term (multi-decadal) climate-constrained resource planning;
14 regulatory and ratemaking proceedings; electricity and generating capacity market design
15 and analysis; energy efficiency programs; electric system dispatch modeling; economic
16 analysis of environmental and other regulations, including greenhouse gas regulation, in
17 electricity markets; economic analysis, price forecasting, and asset valuation in electricity
18 markets; quantification of the economic and environmental benefits of displaced
19 emissions; treatment of energy efficiency and renewable energy in electricity and
20 capacity markets; and regulation and mitigation of greenhouse gas emissions from the
21 supply and demand sides of the U.S. electricity sector.

22 Prior to joining Synapse, I was employed from 1998 through 2004 as a Senior Associate
23 at Tabors Caramanis and Associates (TCA) of Cambridge, Massachusetts. In 2004, TCA

1 was acquired by Charles River Associates (CRA), where I remained until I joined
2 Synapse in 2005. At TCA/CRA, I performed a wide range of electricity market and
3 economic analyses and price forecast modeling studies. These included asset valuation
4 studies, market transition cost/benefit studies, market power analyses, and litigation
5 support. I have extensive personal experience with market simulation, production cost
6 modeling, and resource planning methodologies and software.

7 I have provided testimony and/or appeared before public utility commissions or
8 legislative committees in Arizona, Florida, Illinois, Idaho, Iowa, Kansas, Louisiana,
9 Maryland, Massachusetts, Minnesota, Mississippi, Missouri, North Carolina, New
10 Hampshire, New Jersey, Nevada, South Dakota, Vermont, Virginia, and Washington
11 State, as well as at the federal level. My clients have included numerous State agencies,
12 the federal Department of Justice and the Environmental Protection agency, non-
13 governmental organizations, industry associations, resource developers, and others. I
14 have provided expert representation for stakeholders at the PJM ISO, the California ISO,
15 the Midwest ISO, and at the FERC.

16 I have provided a detailed resume as Exhibit 1.

17 **Q. Have you previously testified before the South Carolina Public Service**
18 **Commission?**

19 A. No.

20 **Q. What is the purpose of your testimony in this proceeding?**

21 A. In my testimony, I review the costs and risks associated with continued operation of
22 DEC's Allen, Belews Creek, Cliffside, and Marshall plants, and I caution against the
23 continued investment in coal units that are likely to be uneconomic for customers.

1 **Q. What are your recommendations for the Commission in this proceeding?**

2 A. I recommend that the Public Service Commission of South Carolina (“Commission”)
3 require DEC to complete a comprehensive economic and retirement analysis of each of
4 its coal units. This analysis should identify and quantify the total costs of managing past
5 and future coal combustion residuals (“CCR”) as well as the costs of all future capital
6 investments necessary to continue operating the plants, including additional investments
7 to manage coal ash and other environmental compliance requirements. This
8 comprehensive analysis should include full consideration of non-fossil-generation
9 alternatives for meeting customer requirements, including transmission enhancements,
10 renewable energy sources, energy efficiency, and storage. If the Commission otherwise
11 concludes that DEC’s request for recovery of coal ash remediation and cleanup costs in
12 this proceeding are reasonable and prudent, the Commission should condition its
13 approval on the Company’s filing this comprehensive analysis for Commission review.
14 This will allow the Commission to consider whether DEC’s coal ash remediation
15 investments provide commensurate benefits to ratepayers in the full context of the past
16 and future operations of DEC’s coal units.

17 Further, once the costs, benefits, and customer risks associated with continued operation
18 of the plants versus all viable alternatives are fully evaluated, the Commission will be
19 better positioned to assess the reasonableness and prudence of any proposed additional
20 capital investments. Such a comprehensive evaluation will also allow the Company to
21 better plan for transitioning to a cleaner energy mix, while minimizing the impact on
22 ratepayers.

1 **II. Costs Associated with Coal Combustion**

2 **Q. Is DEC seeking recovery of costs associated with the management and storage of**
3 **coal combustion residuals?**

4 A. Yes. DEC is seeking “costs associated with compliance with new regulations relating to
5 the management and storage of coal combustion residuals, including fly ash, bottom ash,
6 and flue gas desulfurization byproducts.” (Application at 6.) According to DEC witness
7 Kim H. Smith, “The Company proposes to amortize the combined Regulatory Asset of
8 \$242 million over 5 years. The annual amortization expense is \$48 million. When added
9 together with the net of tax return on the unamortized balance of \$14 million, the total
10 revenue requirement requested in this case for deferred coal ash related compliance costs
11 is \$62 million.” (Smith Direct at 23, lines 14-19.)

12 **Q. Are there additional costs that DEC will incur in the future related to cleanup and**
13 **remediation of its CCR wastes?**

14 A. Yes. DEC “expects to continue to invest significant amounts related to coal ash
15 compliance after the December 2018 cut-off in this case.” (Smith Direct at 23, lines 19-
16 21.)

17 **Q. Were these costs included in DEC’s application?**

18 A. No. Rather than include those costs in its current rate request DEC “is requesting the
19 Commission approve a continuation of the deferral, similar to what it approved in Docket
20 2016-196-E, for costs not included in this case. Specifically, the Company is requesting
21 approval to defer CCR compliance spend related to ash basin closure beginning January 1,
22 2019, the depreciation and return on CCR compliance investments related to continued
23 plant operation placed in service on or after January 1, 2019, and a return on both
24 deferred balances at the overall rate of return approved in this case.” (Smith Direct at 23-

1 24.) In fact, DEC has not even determined the total cost for closure of its ash basins.

2 **Q. Should the Commission be concerned that DEC is not identifying these future**
3 **cleanup costs in the current case?**

4 A. Yes. These ongoing costs, and DEC's requested return on these costs, are likely to be
5 substantial. Based on the Company's filings with the North Carolina Utilities
6 Commission, closure costs could total more than two billion dollars over forty years.¹
7 The Commission can expect to see requests for inclusion of these costs in future rate case
8 revenue requirements calculations, despite the fact that these costs arise from long-ago
9 combustion at coal plants that provides no benefit to current and future ratepayers—in
10 fact many or all of these coal plants will be long closed by the time the cleanup is
11 complete.

12 Costs that are likely to affect ratepayers for decades to come should not be hidden in a
13 piecemeal series of rate requests without a full analysis and disclosure to the
14 Commission—only by identifying the total cost now can the reasonableness of the
15 Company's request be adequately evaluated. The Commission should insist on a
16 comprehensive retirement study that compares the full suite of future environmental and
17 coal ash costs and closure options to the option of accelerating the retirement of the
18 plants and avoiding these costs to the extent possible.

¹ In re Application of Duke Energy Carolinas, LLC for Adjustment of Rates and Charges, Direct
Testimony of Jon F. Kerin, Exhibit 11 (Aug. 25, 2017), *available at*
<https://starw1.ncuc.net/NCUC/ViewFile.aspx?Id=e862c96d-8254-4244-8017-14d8d7d1bf03>.

1 **Q. Is DEC making any additional capital investments in its coal plants related to the**
2 **handling or disposal of CCR?**

3 A. Yes. Mr. Kerin states that “the Company is adding dry fly ash, bottom ash, and FGD
4 blowdown handling systems to operating coal-fired plants that are not already so
5 equipped.” (Kerin Direct at 8, lines 19-21.) It is not clear from this statement the degree
6 to which these investments are included in the current rate request, or are part of the
7 request for deferred accounting, or in general how the Company plans to recover costs for
8 these projects. However, the ratepayer funds involved would seem to merit more than this
9 cursory description.

10 As provided in response to Sierra Club data requests, as of January 31, 2019 DEC had
11 spent approximately \$47 million on dry fly ash handling upgrades (Response to Sierra
12 Club Data Request 1-3, attached as Exhibit 2); \$224 million on dry bottom ash handling
13 (Response to Sierra Club Data Request 1-5, attached as Exhibit 3); \$88 million on FGD
14 blowdown handling (Response to Sierra Club Data Request 1-7, attached as Exhibit 4);
15 and \$52 million on wastewater treatment at Cliffside (Response to Sierra Club Data
16 Request 1-9, attached as Exhibit 5). This is a total of approximately \$411 million in
17 capital investments that were made not to remediate the ash ponds, but to keep the coal
18 plants running under the updated ash handling mandates.

19 **Q. Are the full costs of managing DEC’s existing and future ash waste and**
20 **impoundments, including capital additions to its plants, known at this time?**

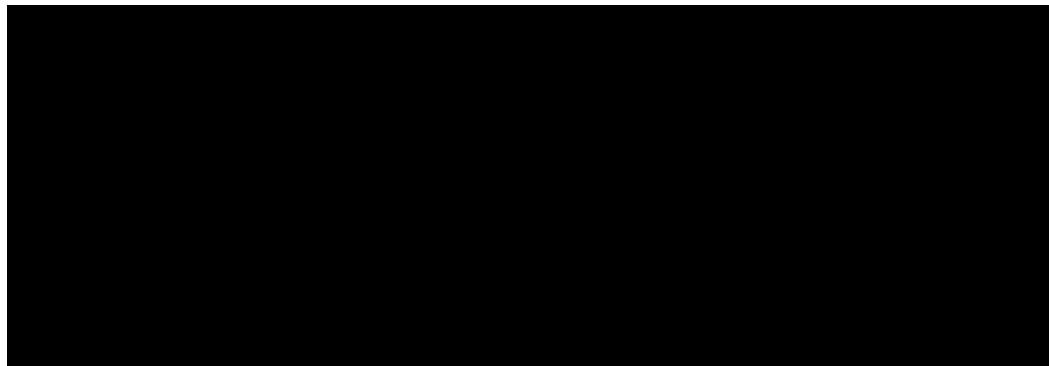
21 A. No. The closure of coal ash basins and cleanup of groundwater contamination, which
22 involves such complicated variables as underground soil properties and groundwater flow,
23 are subject to even greater uncertainties. Further, the Company’s assertion that cap-in-
24 place at the Allen and Marshall impoundments will adequately achieve long-term

1 protection of and cessation of discharges to ground and surface waters is uncertain. The
2 North Carolina Department of Environmental Quality has yet to approve DEC's basin
3 closure plans. In South Carolina and Virginia, utilities have been required to excavate
4 their coal ash basins. Thus, excavation could ultimately be required for DEC's ash basins,
5 at significantly greater cost, in order to fully protect groundwater and surface water.

6 **Q. Are there additional costs, in addition to those associated with management of**
7 **combustion residuals, that DEC will incur to keep Allen, Cliffside 5, and Marshall**
8 **operating between now and the Company's current retirement projections?**

9 A. Yes. According to Witness Miller's testimony, DEC "plans to invest approximately \$1
10 billion in its Fossil/Hydro/Solar fleet" just over the next three years. (Miller Direct at 14,
11 lines 5-7.) Planned capital expenditures at the Company's coal plants, along with
12 expenditures since 2013, are shown in [CONFIDENTIAL] Table 1. The Company should
13 be put on notice that these types of costs will not be approved for recovery from
14 ratepayers in the future unless and until they are shown to be in ratepayers' interests
15 through a comprehensive retirement analysis, including a full consideration of
16 alternatives.

17 [CONFIDENTIAL] *Table 1. Recent and Planned Capital Expenditures at DEC Coal Plants*



1 **Q. Please briefly describe the kind of comprehensive retirement analysis you**
2 **recommend.**

3 A. DEC should be directed to perform a comprehensive retirement analysis of its coal plants,
4 considering a range of future market conditions, such as fuel costs, emissions costs, and
5 regulatory drivers. The analysis should take into account uncertainty in future operating
6 and CCR management costs. It should consider partial shutdown options as well as full
7 plant retirements. Importantly, the analysis should include consideration of a full range of
8 alternatives for meeting customer needs in the absence of each coal unit, including
9 demand management, transmission, renewables, and storage, to determine the extent to
10 which future costs and risks can be reduced by early retirement of any or all of the units
11 at the Company's coal plants in favor of non-fossil energy solutions.

12 **Q. Has DEC performed any retirement analysis for its currently operating coal plants,**
13 **and if so, what did it find?**

14 A. [CONFIDENTIAL] [REDACTED]
15 [REDACTED]
16 [REDACTED]
17 [REDACTED]
18 [REDACTED]
19 [REDACTED]
20 [REDACTED]
21 [REDACTED]
22 [REDACTED]
23 [REDACTED]
24 [REDACTED]

1 [REDACTED]
 2 [REDACTED]
 3 [REDACTED]
 4 [REDACTED]
 5 [REDACTED]
 6 [REDACTED]
 7 [REDACTED]
 8 [REDACTED]
 9 [REDACTED]
 10 [REDACTED]
 11 [REDACTED]
 12 [REDACTED] [CONFIDENTIAL]

13 **Q. Has the Company met the standard you have described for a “comprehensive**
 14 **retirement analysis”?**

15 A. [CONFIDENTIAL] [REDACTED]
 16 [REDACTED]
 17 [REDACTED] [CONFIDENTIAL]

18 Other utilities have performed comprehensive analyses, considering a range of resources
 19 such as demand-side resources, transmission solutions, renewable energy, and storage,
 20 and have found that these alternatives can be competitive or even superior at reducing
 21 cost and risk.

22 **Q. Can you provide any examples?**

23 A. Yes. One example can be found in the Northern Indiana Power Supply Company’s

1 (“NIPSCO”) 2018 IRP, for which the Company’s capacity expansion modeling showed
 2 that retiring all of its coal units early was the lowest-cost option for ratepayers. Under its
 3 “preferred plan”, NIPSCO proposed to accelerate the retirement of 85% of its coal
 4 capacity by the end of 2023 and 100% by the end of 2028, and “[r]eplace retired coal
 5 generation resources with lower cost renewables including wind, solar and battery
 6 storage.”²

7 In a 2017 utility rate case, the Michigan Public Service Commission directed Consumers
 8 Energy to file a retirement study for a number of its coal units as part of its upcoming IRP,
 9 and to do so expeditiously while certain capital costs at these units could still be avoided.³
 10 When Consumers did this analysis, it concluded that retiring two of its four coal units in
 11 2023 (instead of 2031, the end of their design lives) was the preferable option for
 12 ratepayers, especially when the uncertainty over future costs was considered.⁴ According
 13 to Consumers witness Thomas P. Clark, the Company’s “Preferred Course of Action”
 14 (“PCA”) “includes increasing [energy waste reduction] from current levels to 2.25%,
 15 ramping DR resources to 1,250 MW, implementing Conservation Voltage Reduction
 16 (“CVR”) with the enablement of the Company’s Grid Modernization initiative, and
 17 constructing up to 5,000 MW of new solar generation resources by 2031. Additional solar

² Northern Indiana Public Service Company LLC, 2018 Integrated Resource Plan 3 (Oct. 31, 2018), available at <https://www.nipsco.com/docs/default-source/default-document-library/2018-nipsco-irp.pdf>.

³ In the matter of the application of Consumers Energy Company for authority to increase its rates for the generation and distribution of electricity and for other relief; Case No. U-18322, March 29, 2018 Order, available at <https://mi-psc.force.com/sfc/servlet.shepherd/version/download/068t0000002283XAAQ>.

⁴ In re the application of Consumers Energy Company for approval of its integrated resource plan, before the Michigan Public Service Commission, Case No. U-20165, Application at 2, 8-9, 32 (June 15, 2018), available at <https://mi-psc.force.com/sfc/servlet.shepherd/version/download/068t000000231usAAA>.

1 and battery storage is planned to meet load growth and backfill plant retirements
 2 throughout the 2030's resulting in 450 MW of battery storage and an incremental 1,350
 3 MW of solar.”⁵ Mr. Clark further stressed that “The PCA does not incorporate a new
 4 NGCT nor NGCC to meet any of the Company's projected capacity needs. The PCA
 5 includes incremental levels of demand-side management and renewable generation.”⁶

6 **Q. Has DEC adequately justified its decision to continue running all of its coal units**
 7 **until the probable retirement dates identified in the 2016 depreciation study?**

8 A. No. According to DEC's responses to Sierra Club data requests

9 [CONFIDENTIAL] [REDACTED]

10 [REDACTED]

11 [REDACTED]

12 [REDACTED]

13 [REDACTED]

14 [REDACTED]

15 [REDACTED]

16 [REDACTED]

17 [REDACTED]

18 [REDACTED]

19 [REDACTED]

⁵ In re the application of Consumers Energy Company for approval of its integrated resource plan, before the Michigan Public Service Commission, Case No. U-20165, Direct Testimony of Thomas P. Clark, 6-7 (June 15, 2018) available at <https://mi-psc.force.com/sfc/servlet.shepherd/version/download/068t000000231usAAA>.

⁶ Ibid, page 64.

1 [REDACTED]

2 [REDACTED]

3 [REDACTED]

4 [REDACTED]

5 [REDACTED]

6 [REDACTED]

7 [REDACTED] [CONFIDENTIAL]

8 **III. Remaining Life of the Allen, Cliffside, and Marshall Coal Plants**

9 **Q. What are the expected retirement dates of DEC's Allen, Cliffside, and Marshall**
 10 **plants?**

11 A. As shown in the direct testimony of DEC witness David L. Doss, Jr., Exhibit 2 (2016
 12 Depreciation Study), the Allen plant has a "Probable Retirement Year" of 2026; Cliffside
 13 Unit 5 of 2032; and Marshall of 2034. By those dates, the Allen and Marshall plants will
 14 have been in service for 69 years and Cliffside Unit 5 for 60 years. The Company is
 15 required by court order to retire Allen Units 1, 2, and 3 in December 2024.

16 **Q. What was the basis of DEC's projected end-of-life dates?**

17 A. As described on page III-6 of the 2016 Depreciation Study (Doss Exhibit 2), "The
 18 depreciable life span estimates for power generating stations were the result of
 19 considering experienced life spans of similar generating units, the age of surviving units,
 20 general operating characteristics of the units, major refurbishments, discussions with
 21 management personnel concerning the probable long-term outlook for the units, and the
 22 estimate of the operating partner, if applicable...the depreciable life span estimate for
 23 most steam, base-load units is 36 to 69 years, which is within the typical range of life

1 spans for such units.”

2 **Q. Have the assumed retirement dates for these units changed since the Company’s last**
3 **depreciation study?**

4 A. Yes. The expected remaining lifetimes were reduced for a number of DEC’s fossil
5 generating resources, including the Marshall and Allen plants, “to better align with the
6 industry information for supercritical and subcritical coal units and assumptions for
7 future environmental regulations.” (Miller Direct at 7, lines 8-9.) Referring to the date of
8 the last unit retirement at each plant, Mr. Miller states that “the probable retirement date
9 for the Allen Station was reduced to 2026; the probable retirement date Cliffside Unit 5
10 was updated to 2032; . . . and the probable retirement for the Marshall Station was
11 reduced to 2034.” (Miller Direct at 7, lines 10-13.)

12 **Q. Are the revised probable retirement dates for Allen, Cliffside 5, and Marshall**
13 **reasonable given the changes in industry outlook between 2010 and the present?**

14 A. No. these lifetime projections cannot be reconciled with current industry conditions and
15 trends. Absent a unit-specific analysis, I find that the projected retirement dates for
16 Cliffside 5 and Marshall, in particular, do not comport with the challenges facing coal
17 plants and the likely impact on future operations at DEC’s coal plants. In fact, the
18 economic and regulatory environment for coal plants today is manifestly different from
19 the conditions in 2012, when the Company’s previous depreciation study was completed.

20 **Q. Please explain.**

21 A. Throughout the 20th century and into the first decade of the 21st, there were very few
22 retirements of coal plants, as demand for power grew and the availability and the
23 relatively low cost of coal made it more attractive to utilities than alternative energy
24 sources. In addition, the environmental and public health impacts of coal combustion

1 were less well-known than they are today (or were considered an acceptable cost of this
2 engine of economic growth). In 1970, the US Congress passed the Clean Air Act and
3 began the process of requiring coal plants to install pollution controls to reduce the
4 environmental and health impacts of their emissions. However, Congress exempted many
5 existing coal plants from strict emissions control requirements. This loophole had the
6 unintended consequence of actually prolonging the life of many coal plants that lacked
7 modern pollution controls, as companies sought to avoid the costs associated with the
8 technology that would be required on new, or substantially refurbished, coal-fired power
9 plants.

10 Since around the time of DEC's last depreciation study in 2008, however, the rate of coal
11 plant retirements or conversions has increased dramatically. In much of the country, the
12 growth in demand for electricity has slowed or even halted due to factors such as
13 stringent appliance energy efficiency standards, along with utility-run energy efficiency
14 programs. More recent environmental regulations have required existing coal-fired plants
15 to reduce their emissions of harmful and haze-inducing pollutants, in addition to better
16 management of their water use, their impact on aquatic life, and disposal of coal
17 combustion residuals. These mandates can necessitate capital investments in equipment
18 upgrades in order for plants to continue operating.

19 At the same time, the cost of renewable energy sources has plummeted, while the demand
20 for renewable-sourced energy has increased, both because of the sharply decreasing costs
21 of renewable energy and as a result of state Renewable Portfolio Standards and other
22 state and federal policies. The US Department of Energy's Annual Energy Outlook
23 (AEO) for 2019 projects an increase in U.S. renewable generation of 59% over 2017

1 levels by 2035, compared to a *decrease* in output for coal generation of 22%. As the
2 capability of battery storage increases and the cost declines, the pairing of solar energy
3 and battery storage systems makes high penetrations of solar energy to meet both energy
4 and capacity needs increasingly feasible.⁷

5 Finally, coal-fired plants are very large emitters of carbon dioxide (CO₂) and other
6 greenhouse gases, which have well-documented and extremely harmful long-term
7 impacts on the Earth's climate and environment, human health, and economic well-being.
8 The United States currently lags other countries in federal policies to address this threat.
9 However, numerous states—for example, the members of the Regional Greenhouse Gas
10 Initiative (RGGI) in the Northeast—are moving aggressively to reduce the greenhouse
11 gas emissions associated with electricity production, and are transforming the regional
12 electricity market by pushing the generation mix away from high-carbon sources and
13 towards cleaner generating technologies. On October 29, 2018, the North Carolina
14 Governor signed an Executive Order setting a statewide goal of reducing greenhouse gas
15 emission to forty percent below 2005 levels by 2025.⁸ There has also been widespread
16 recognition throughout the electric industry that the United States will ultimately
17 implement policies that impose a price on greenhouse gas emissions, as the deleterious
18 effects of global climate change become increasingly difficult to ignore or deny.

19 These factors have led to conditions where many coal plants cannot compete

⁷ See, for example, “Solar+Storage: Reducing Barriers through Cost-optimization and Market Characterization, a joint endeavor of Clean Energy Group and the National Renewable Energy Laboratory (NREL)” and other related reports at <https://www.cleaneenergy.org/ceg-projects/solar-storage-optimization/>.

⁸ <https://www.newsobserver.com/news/politics-government/state-politics/article220789175.html>.

1 economically, and even more cannot justify continued investments in either
 2 environmental upgrades or other significant capital improvements given their diminishing
 3 long-term outlook. As a result, coal plants have been retired, or repowered to burn gas, at
 4 an unprecedented rate over the last decade. Today, even larger, younger coal plants are
 5 struggling to survive the economic competition from cleaner, cheaper energy sources.⁹

6 **Q. Has the wave of coal plant retirements you describe reached Duke Energy and the**
 7 **Carolinas?**

8 A. Yes. According to its 2018 IRP, as of April 2015, DEC has retired approximately 1,700
 9 MW of older coal generation.¹⁰ Likewise, Duke Energy Progress (DEP) has retired about
 10 1,700 MW of older coal units since 2011 and expects to retire its two Asheville coal units
 11 later this year.¹¹ As noted above DEC is required under a court order to retire Allen Units
 12 1-3 in December 2024.

13 **Q. Is there evidence that DEC's coal units are experiencing more challenging economic**
 14 **conditions?**

15 A. Yes. Most of DEC's coal plants have been operating at very low and decreasing capacity
 16 factors for the past several years.

17 **Q. What is the meaning of the term "capacity factor," as applied to electric generating**
 18 **units?**

19 A. The capacity factor is the total generation produced by a unit over a certain period of time,

⁹ See, for example, E&E News, April 27, 2017: "Big Young Power Plants are Closing. Is it a new trend?" Available at <https://www.eenews.net/stories/1060053677>.

¹⁰ DEC, South Carolina Integrated Resource Plan (2018) 73, *available at* http://www.energy.sc.gov/files/2018%20DEC%20Annual%20Plan_SC_Final.pdf.

¹¹ Duke Energy Progress, South Carolina Integrated Resource Plan (2018) 71, *available at* <http://www.energy.sc.gov/files/DEP%202018%20IRP.pdf>.

1 often a month or a year, as a percentage of the generation it could have produced were it
2 running at 100% of its capacity for the same period of time.

3 **Q. What are typical capacity factors for coal plants in the United States?**

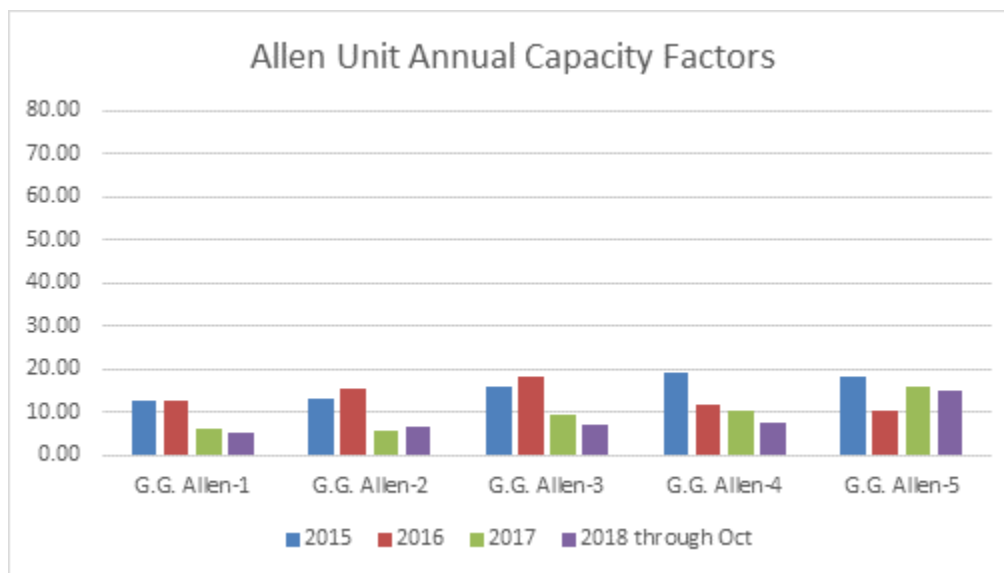
4 A. There is a great deal of variation depending on the plant type, efficiency, local system
5 needs, and other factors. However, coal plants like those in DEC's fleet are designed to
6 serve as baseload plants, which means they typically would have capacity factors of 60%
7 to 80%, or sometimes higher.

8 **Q. At what capacity factors have DEC's coal plants been operating under current**
9 **market conditions?**

10 A. As shown in Figure 1, all five units at Allen Station have had extremely low capacity
11 factors for the past several years, and Units 1 through 4 have operated at capacity factors
12 of between 5% and 10% for the last two years. Cliffside Unit 5 (Figure 2), and Marshall
13 Units 1 and 2 (Figure 3) have also been operating at much lower capacity factors than
14 they were around the time of the prior depreciation studies (2008 and 2011). This trend
15 reflects their increased difficulty competing with other generation sources, and represents
16 another reason why their long-term economic outlook is relatively poor.

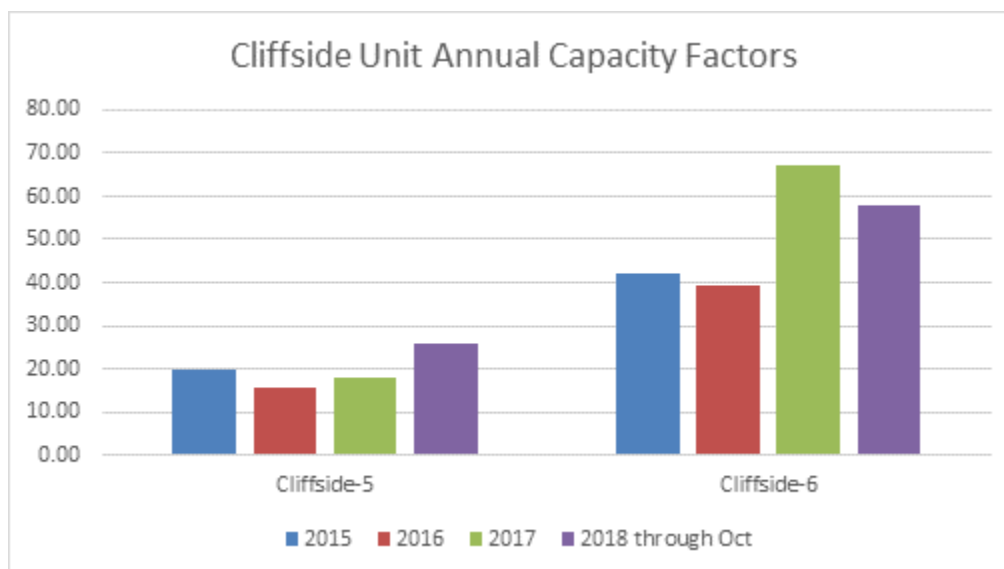
17 These capacity factors are not at all typical of baseload plants; in the case of the Allen
18 units, they are closer to what would be described as peaking unit capacity factors.

Figure 1. Capacity Factors at Allen Station



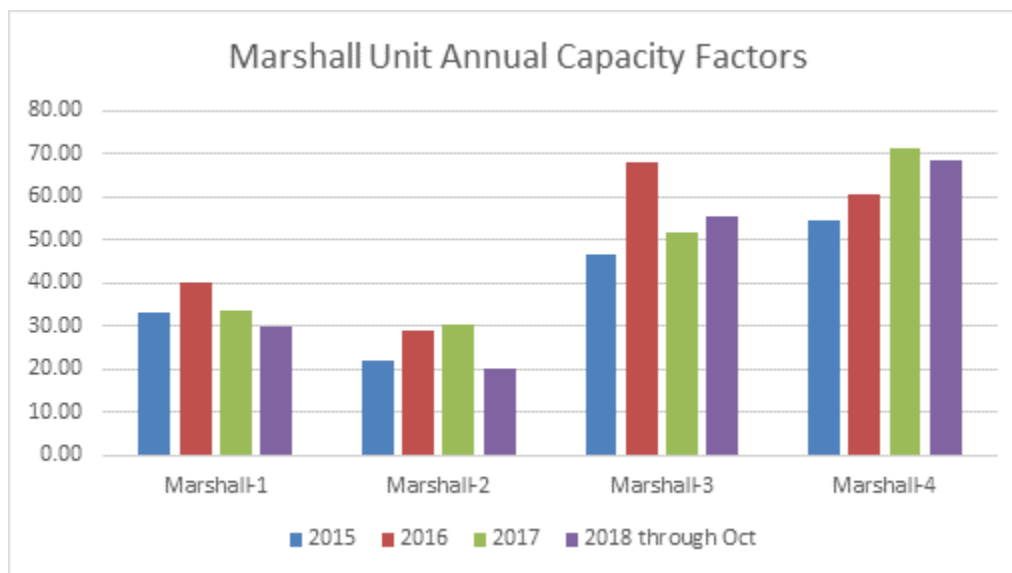
Source: S&P Global Market Intelligence; SNL Energy Data; accessed February 11, 2019.

Figure 2. Capacity Factors at Cliffside



Source: S&P Global Market Intelligence; SNL Energy Data; accessed February 11, 2019.

Figure 3. Capacity Factors at Marshall Station



Source: S&P Global Market Intelligence; SNL Energy Data; accessed February 11, 2019.

Q. Why is the capacity factor relevant to the economic performance of the units?

A. Most of the value of baseload plants lies in the energy they produce. These plants are very expensive to build and maintain, and this investment can only pay off for ratepayers if they produce as much energy as possible—i.e., if they have high capacity factors. As the output of the unit decreases, it becomes harder and harder to justify any additional expenditures to keep the plants operational and in compliance with all requirements. In this sense, low capacity factors are both a *symptom* of poor economics (because the plants can't compete with lower-cost resources) and a *cause* of diminishing economic viability.

Q. Have you found any indication that DEC no longer expects its coal resources to have high capacity factors?

A. Yes. First, Duke has described its Allen units as “peaking” units since its 2016 IRP; Cliffside Unit 5 jumped from “base” to “peaking” in DEC’s 2016 IRP (Unit 6 changed

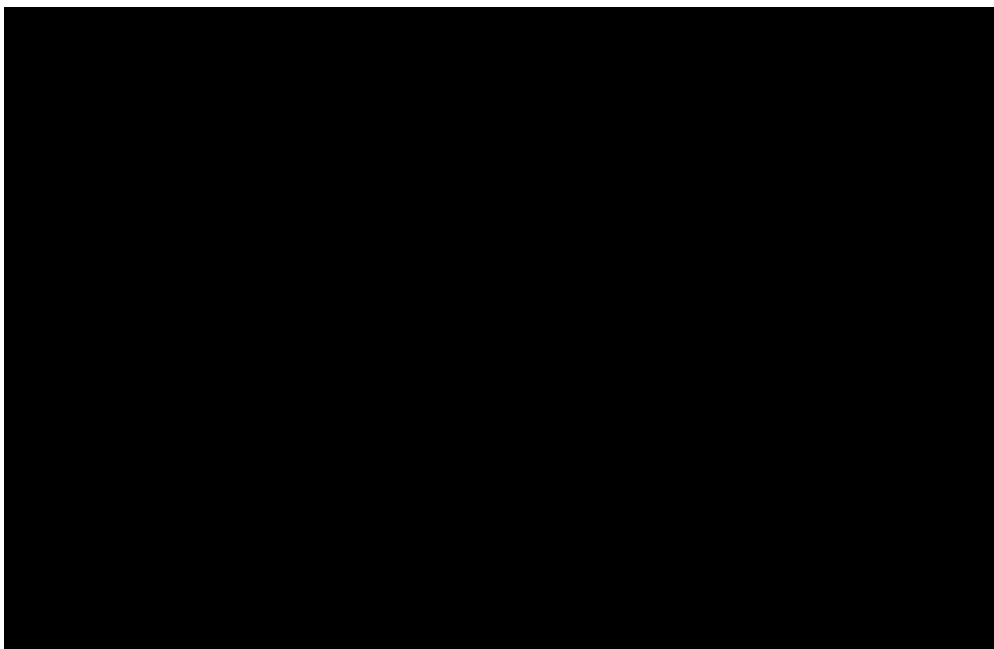
1 from “base” to “intermediate”) and Marshall Units 1 and 2 have been considered
2 “intermediate” at least since Duke’s 2013 IRP.¹²

3 In addition, information provided in response to Sierra Club data requests suggests that
4 the Company expects the output of its coal plants to [CONFIDENTIAL] [REDACTED]
5 [REDACTED] [CONFIDENTIAL] Specifically, in response to Sierra Club data
6 request 1-13 (attached as Exhibit 13), DEC provided the anticipated volume of bottom
7 and fly ash it expects to produce at each of its coal units from 2018 through 2040. (It is
8 not clear if the 2018 data are “actual” or “projected”.) Because ash production is directly
9 related to coal combustion, this serves as strong evidence of DEC’s expectations for coal
10 combustion at each unit during this period. As may be seen in Figure 4 through Figure 7,
11 [CONFIDENTIAL] [REDACTED]
12 [REDACTED]
13 [REDACTED] [CONFIDENTIAL]

¹² DEC IRPs from 2010 through 2018 are available at <http://www.energy.sc.gov/utilities>.

1

[CONFIDENTIAL] *Figure 4. Projected fly ash production at Allen*



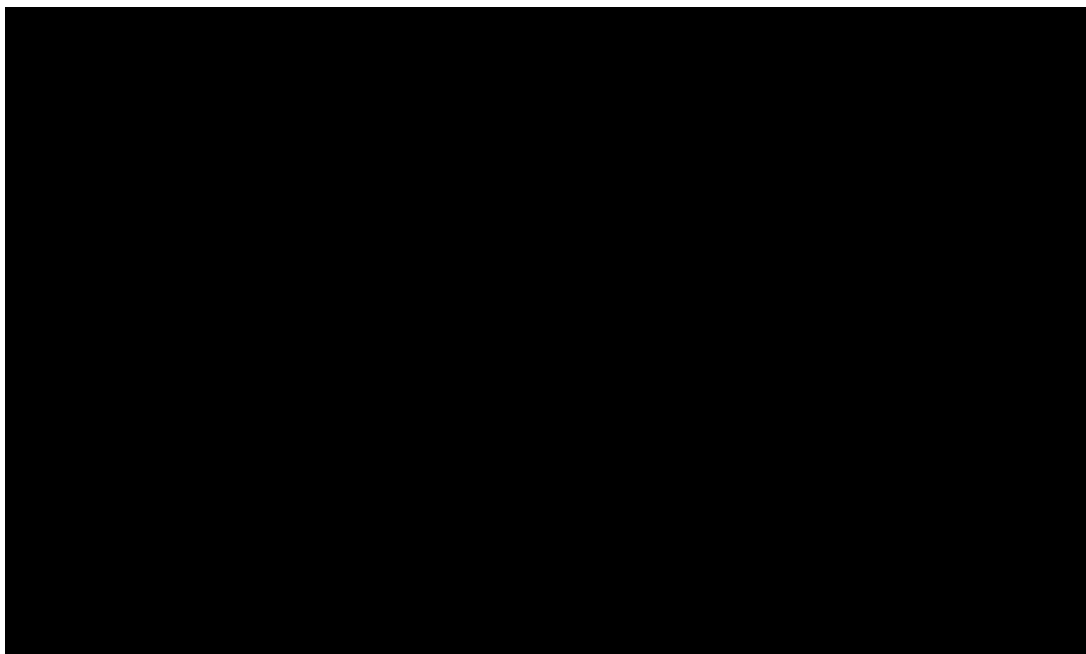
2

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[CONFIDENTIAL] *Figure 5. Projected fly ash production at Belews Creek*



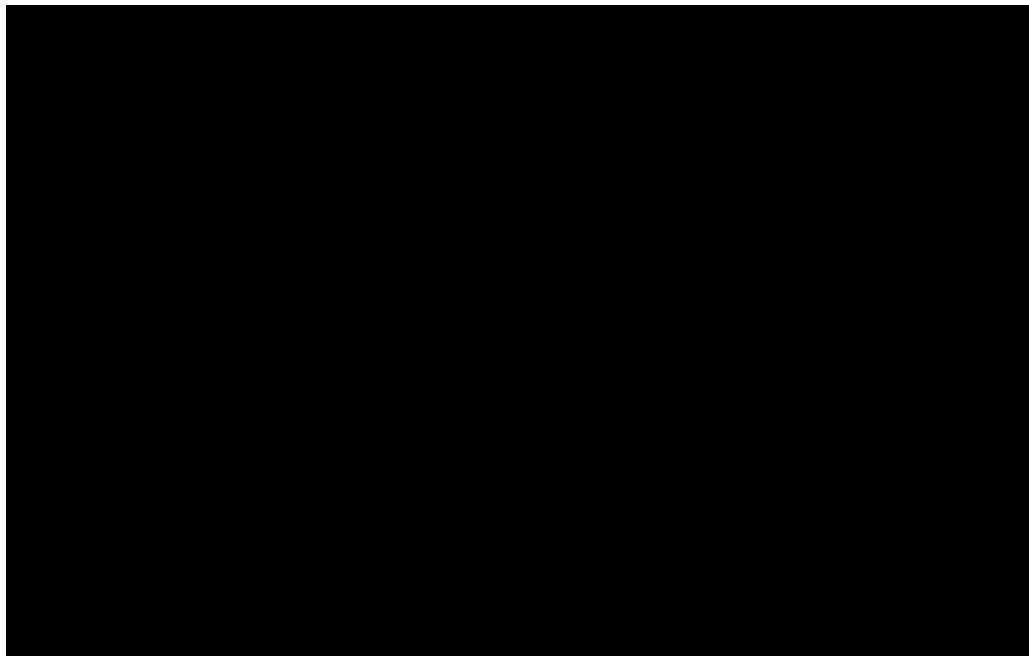
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7

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[CONFIDENTIAL] *Figure 6. Projected fly ash production at Cliffside*



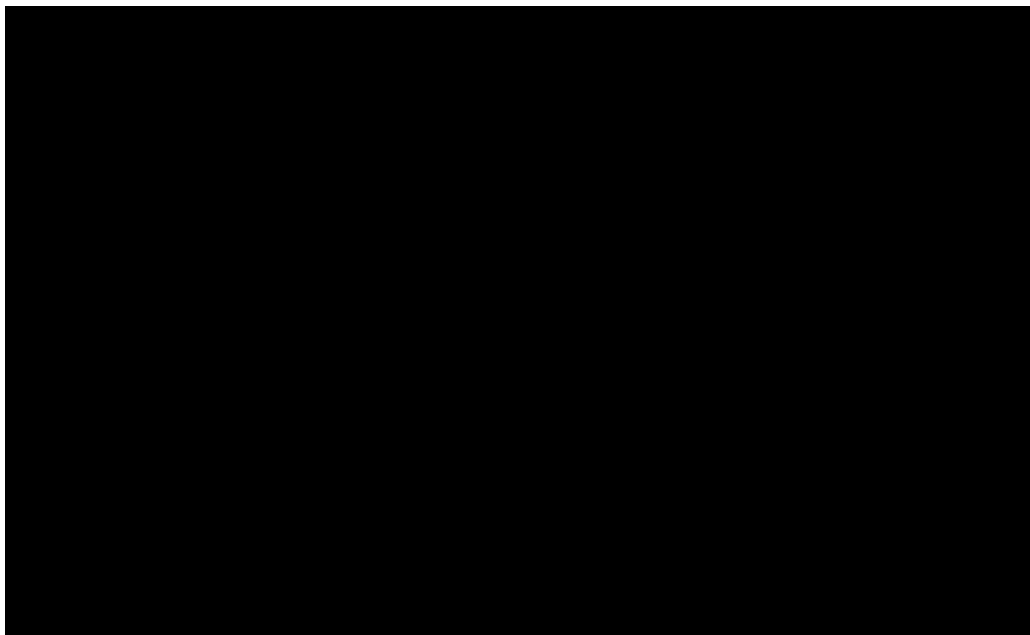
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[CONFIDENTIAL] *Figure 7. Projected fly ash production at Marshall Station*



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1 **IV. RECOMMENDATIONS**

2 **Q. What are your recommendations for the Commission in this proceeding?**

3 A. I recommend that the Commission require DEC to complete a comprehensive economic
4 and retirement analysis of each of its coal units. This analysis should identify and
5 quantify the total costs of managing past and future coal combustion residuals as well as
6 the costs of all future capital investments necessary to continue operating the plants,
7 including additional investments to manage coal ash and other environmental compliance
8 requirements. This comprehensive analysis should include full consideration of non-
9 fossil-generation alternatives for meeting customer requirements, including transmission
10 enhancements, renewable energy sources, energy efficiency, and storage. If the
11 Commission otherwise concludes that DEC's request for recovery of coal ash
12 remediation and cleanup costs in this proceeding are reasonable and prudent, the
13 Commission should condition its approval on the Company's filing this comprehensive
14 analysis for Commission review. This will allow the Commission to consider whether
15 DEC's coal ash remediation investments provide commensurate benefits to ratepayers in
16 the full context of the past and future operations of DEC's coal units.

17 Further, once the costs, benefits, and customer risks associated with continued operation
18 of the plants versus all viable alternatives are fully evaluated, the Commission will be
19 better positioned to assess the reasonableness and prudence of any proposed additional
20 capital investments. Such a comprehensive evaluation will also allow the Company to
21 better plan for transitioning to a cleaner energy mix, while minimizing the impact on
22 ratepayers.

1 **Q.** **Does this conclude your direct testimony?**

2 **A.** Yes.